

methodologies; a new chapter on project procurement management and contracts; an expansion of case study coverage throughout, including those on the topic of sustainability and climate change, as well as cases and examples from across the globe, including India, Africa, Asia, and Australia; and extensive instructor support materials, including an instructor's manual, PowerPoint slides, answers to chapter review questions and a test bank of questions. Taking a technical yet accessible approach, this book is an ideal resource and reference for all advanced undergraduate and graduate students in project management courses, as well as for practicing project managers across all industry sectors. Many of the project management methods and techniques of the past are still being used today, even though the technology, management and environment have changed. Information Technology Project Management explores the need to employ a modern project management approach to reflect today's environment. Focusing on IT projects, Lientz provides a comprehensive examination of the project management process, from the initiation of the project through to the planning, design, execution and closing. Key Features: - Detailed coverage of PMBoK and PRINCE2 methodologies - Explores the practical aspects of project management - Extensive case studies from a variety of industries - Checklists and scorecards to measure all aspects of the project management process - Coverage of HRM and other 'soft' elements of project management - Guidelines on preventing project problems and failure Based on the authors own extensive industry and teaching practice, Information Technology Project Management is an essential resource for undergraduate, postgraduate and MBA students studying project management. Earlier editions of this work were published as Breakthrough Technology Project Management. Project management is a system originally developed within the construction industry for controlling schedules, costs, and specifications of large multitask projects. In recent years, manufacturers have discovered that project management's time-tested techniques dovetail neatly with the current thinking on quality control and management in a highly competitive global marketplace. The system has been increasingly recognized for its suitability in the manufacturing process and is now applied in virtually every area of production. One of the foremost proponents of this trend is Adedeji Badiru, an internationally recognized authority on project management, whose books have helped thousands of companies adapt the system to their particular needs. This completely revised Second Edition of Badiru's breakthrough publication, Project Management in Manufacturing and High Technology Operations, focuses on the dramatic increase in the use of high-tech machinery in industrial operations, and seamlessly integrates high-tech themes into a general discussion of project management. An introductory chapter on manufacturing analysis investigates how the latest concepts and techniques of project management are applied to manufacturing. The main body of the book offers a wealth of new material, including discussions of learning curve analysis, basic models for forecasting and inventory control, economic analysis of manufacturing, techniques for data analysis, and the application of expert systems. The chapter on computer applications in project management is completely revised and updated to reflect the enormous strides taken in this area in recent years. This book presents an up-to-date, practical approach to project management in manufacturing. Written by a pioneer in the application of project management to the manufacturing industries, this revised and expanded Second Edition of Project Management in Manufacturing and High Technology Operations reflects the increased use of high-tech machinery in industrial operations and the trends of recent years to apply project management methods to every phase of production. Complete with numerous illustrations, as well as exercises to wrap up each chapter, this Second Edition features: An emphasis on practical examples, including many new case studies, and a full chapter on the lessons learned from the space shuttle Challenger disaster Many new project management concepts and techniques that focus on manufacturing but can be applied to any project A new chapter on manufacturing systems analysis that provides the backdrop for the project analysis that takes place throughout the book Expanded discussions of the latest quantitative and managerial approaches, including learning curve analysis, basic models for forecasting and inventory control, economic analysis of manufacturing, techniques for data analysis, and the application of expert systems A strong international perspective, useful for multinational companies and for academic purposes This book equips engineers and managers with the tools to effectively manage all aspects of a project, including quality control, schedules, and expenses. Used as a text in engineering or business courses, it offers absorbing supplemental reading for students at the upper undergraduate and graduate levels. Professor Badiru has been widely praised for his incisive and highly relevant case studies. In this Second Edition, the case-study approach is expanded so that chapters typically include two real-world examples of the project management techniques or issues in question. In the final chapter, Badiru takes a close and painful look at a high-tech disaster, the explosion of the space shuttle Challenger. He offers rare and instructive insight into the devastating failure of a high-tech project—still poignant, despite the passage of time. Communicative throughout, this volume provides a solid, up-to-date reference for engineers and managers in manufacturing, as well as for consultants and administrators in related fields. Professor Badiru's proven reputation for providing interesting lecture material also makes Project Management in Manufacturing and High Technology Operations especially useful as a technology management text in both engineering and business schools. Cover Design/Illustration: David Levy Discover exciting behind-the-scenes opportunities and challenges in technology today with Schwalbe's unique INFORMATION TECHNOLOGY PROJECT MANAGEMENT, REVISED 7E. This one-of-a-kind book demonstrates the principles distinctive to managing information technology (IT) projects that extend well beyond standard project management requirements. No book offers more up-to-the minute insights and software tools for IT project management success, including updates that reflect the latest PMBOK Guide, 5th edition, the global standard for managing projects and earning certification. The book weaves today's theory with successful practices for an understandable, integrated presentation that focuses on the concepts, tools, and techniques that are most effective today. INFORMATION TECHNOLOGY PROJECT MANAGEMENT is the only book to apply all ten project management knowledge areas to IT projects. You master skills in project integration, scope, time, cost, quality, human resource, communications, risk, procurement, and stakeholder management as well as all five process groups--initiating, planning, executing, monitoring and controlling, and closing. Intriguing examples from familiar companies featured in today's news, a new Agile case, opportunities with MindView software, and a new chapter on project stakeholder management further ensure you are equipped to manage information technology projects with success. The REVISED Seventh Edition has updated Appendix A for Microsoft Project 2013. Important Notice: Media content referenced within the product description or the product text may not be available in the ebook version. "This book presents the latest research, case studies, best practices, and methodologies within the field of IT project management, offering research from top experts around the world in a variety of IT project management applications and job sectors"--Provided by publisher. PROVEN STRATEGIES FOR SUCCESSFULLY MANAGING HIGH-TECH ENGINEERING PROJECTS Engineering Project Management for the Global High-Technology Industry describes how to effectively implement a wide array of project management tools and techniques and covers comprehensive details on the entire product development lifecycle. Technology management--from research to advanced development to adoption in new products--is explained with examples of organizational structure and required timelines. This practical guide discusses key topics such as creating a business plan, performing economic analysis, leveraging internal resources and the supply chain, planning project development, controlling projects, tracking progress, managing risk, and reporting to management. Skills essential to the successful project manager, including communication, leadership, and teamwork, are also addressed. Real-world case studies from top global technology companies illustrate the concepts presented in the book. COVERAGE INCLUDES: Project lifecycle and development of engineering project management tools and techniques Product stages and project management structures for developing them Project inception: benchmarking, IP, and voice of the customer (VoC) VoC case study Project justification and engineering economic analysis Make or buy: subcontracting and managing the supply chain Engineering project planning and execution Project phases, control, risk analysis, and team leadership Project monitoring and control case study Engineering project communications Engineering project and product costing Building and managing teams Develop a strong understanding of IT project management as you learn to apply today's most effective project management tools and techniques with the unique approach found in Schwalbe's INFORMATION TECHNOLOGY PROJECT MANAGEMENT, 9E. Examine the latest developments and skills as you prepare for the Project Management Professional (PMP) or Certified Associate in Project Management (CAPM) exams. This edition reflects content from the latest PMBOK Guide, 6E and the Agile Practice Guide while providing a meaningful context for understanding project management. Hundreds of timely examples highlight IT projects, while discussion, exercises and cases reinforce learning. Examples from familiar companies featured in today's news, and a guide to using Microsoft Project 2016 help you master IT project management skills that are marketable across the globe. Important Notice: Media content referenced within the product description or the product text may not be available in the ebook version. This book presents a chronological approach to managing small, medium, and large projects, and is suitable for all majors, including business, engineering, healthcare, and more. PMBOK&® Guide is the go-to resource for project management practitioners. The project management profession has significantly evolved due to emerging technology, new approaches and rapid market changes. Reflecting this evolution, The Standard for Project Management enumerates 12 principles of project management and the PMBOK&® Guide &-- Seventh Edition is structured around eight project performance domains. This edition is designed to address practitioners' current and future needs and to help them be more proactive, innovative and nimble in enabling desired project outcomes. This edition of the PMBOK&® Guide:•Reflects the full range of development approaches (predictive, adaptive, hybrid, etc.);•Provides an entire section devoted to tailoring the development approach and processes;•Includes an expanded list of models, methods, and artifacts;•Focuses on not just delivering project outputs but also enabling outcomes; and• Integrates with PMIstandards+™ for information and standards application content based on project type, development approach, and industry sector. A new edition of the most popular book of project management case studies, expanded to include more than 100 cases plus a "super case" on the Iridium Project Case studies are an important part of project management education and training. This Fourth Edition of Harold Kerzner's Project Management Case Studies features a number of new cases covering value measurement in project management. Also included is the well-received "super case," which covers all aspects of project management and may be used as a capstone for a course. This new edition: Contains 100-plus case studies drawn from real companies to illustrate both successful and poor implementation of project management Represents a wide range of industries, including medical and pharmaceutical, aerospace, manufacturing, automotive, finance and banking, and telecommunications Covers cutting-edge areas of construction and international project management plus a "super case" on the Iridium Project, covering all aspects of project management Follows and supports preparation for the Project Management Professional (PMP®) Certification Exam Project Management Case Studies, Fourth Edition is a valuable resource for students, as well as practicing engineers and managers, and can be used on its own or with the new Eleventh Edition of Harold Kerzner's landmark reference, Project Management: A Systems Approach to Planning, Scheduling, and Controlling. (PMP and Project Management Professional are registered marks of the Project Management Institute, Inc.) The topic of project management is truly an evolution of art seeking science. This activity involves balancing project objectives against the constraints of time, budget, and quality. Achieving this balance requires skill, experience, along with the use of many tools, and techniques which are the focus of this book. This new edition provides updated content to incorporate examples from Microsoft Project 2016 and material from the Project Management Body of Knowledge (PMBOK® Guide), sixth edition. The chapter structure includes step-by-step instructions regarding the basic mechanics and various software tools that can be used to assist in the processes. To reinforce the textbook's learning objectives, extra material is provided on the textbook website. This includes mechanical tool examples and lab assignments representative of the chapter topics. An external video tutorial library is available to help with various mechanics related to Microsoft Project mechanics. An instructor manual is available for qualifying adoptions for classroom use. Features Illustrates the use of Microsoft Project throughout the project life cycle Offers templates as productivity enhancement tools Includes supplemental material for students and instructors Provides assignments for hands-on experience Follows the PMI PMBOK ® Guide model structure that will support a better understanding of the model and help prepare students for PMP and CAPM certification Illustrates both traditional and contemporary management techniques Successful project management is increasingly vital to all organizations, driven by the demands of global competition, rapid technological growth, and faster time to market (just to name a few). For those in technology fields, project management skills are fast becoming a required core competency. And those who have mastered these skills continue to be in high demand worldwide, commanding higher salaries than those around them. But how does one extend those skills or acquire them in the first place? Fundamentals of Technology Project Management is a great place to start. Of the hundreds of project management books on the market, precious few address the unique needs of the IT project manager. Unlike most other project management books, Fundamentals of Technology Project Management tackles the specific issues that technology professionals must face, such as understanding technology resources, managing project scope and feature creep, and meeting client expectations, among many others. Whether you're a college student, a software engineer, or an IT professional, Fundamentals of Technology Project Management will help you gain a comprehensive understanding of the project management life cycle and learn how to manage it -- from first steps on through to intermediate topics (as well as some advanced ones). Author Colleen Garton explains — in easy-to-understand language — not only the what but the how of IT projects. What's more, unlike general project management books, the examples and case studies in this book are all based on technology projects, making them far more relevant to the learner. Also included is a content-rich CD-ROM loaded with features to make the life of any IT project manager (or the IT professional with project management responsibilities) far easier. There are document templates you can use for all phases of the project — from the initial RFP to closing reports. Plus, the author steps you through meeting agendas, status reports, cost analysis, technical specifications, and more. In addition to the document templates, you're provided with PowerPoint slides that can be modified and used for reporting progress to users and management. The continuing rise in importance of project management cannot be denied. Let this book be your guide to becoming a more effective, more efficient IT project manager. With Fundamentals of Technology Project Management you will: - Discover the top ten reasons projects fail - Master the five keys to project success - Explore the six phases of the project lifecycle, step by step - Review the documents necessary for good project management and learn how to complete them - Understand the warning signs of a project in trouble and learn how to get it back on track - Learn Quality Management and Quality Assurance practices in easy-to-understand terms - Acquire practical ways to develop effective leadership and team-building skills "This book discusses the variety of information systems and how it can improve project management and, likewise, how project management can affect the growth of information systems"--Provided by publisher. Managing people is difficult wherever you work. But in the tech industry, where management is also a technical discipline, the learning curve can be brutal—especially when there are few tools, texts, and frameworks to help you. In this practical guide, author Camille Fournier (tech lead turned CTO) takes you through each stage in the journey from engineer to technical manager. From mentoring interns to working with senior staff, you'll get actionable advice for approaching various obstacles in your path. This book is ideal whether you're a new manager, a mentor, or a more experienced leader looking for fresh advice. Pick up this book and learn how to become a better manager and leader in your organization. Begin by exploring what you expect from a manager Understand what it takes to be a good mentor, and a good tech lead Learn how to manage individual members while remaining focused on the entire team Understand how to manage yourself and avoid common pitfalls that challenge many leaders Manage multiple teams and learn how to manage managers Learn how to build and bootstrap a unifying culture in teams This unique volume is the first to go beyond the theory of team dynamics and project management to present real world applications and practical techniques for building successful high-performance project teams. Includes applications of both information technology and production-operations management with a focus on information systems to demonstrate the real environment that exists for IS projects. While the project management body of knowledge is embraced by disciplines ranging from manufacturing and business to social services and healthcare, the application of efficient project management is of particularly high value in science, technology, and engineering undertakings. STEP Project Management: Guide for Science, Technology, and Engineering Projects presents an integrated, step-by-step approach to managing projects in these complex areas, using the time-tested concepts, tools, and techniques of the Project Management Body of Knowledge (PMBOK®). STEP is an acronym for Science, Technology, and Engineering Projects, and also serves as a mnemonic reference to the step-by-step approach of the book. This volume takes an approach that combines managerial, organizational, and quantitative techniques into a logical sequence of project implementation steps. The book begins by exploring the special methodology imperative for managing these types of sophisticated projects. It then delineates the major steps involved in project integration. The author discusses the management of scope, time, cost, quality, human resources, communications, risk, and procurement. Then, using a compelling case study that profiles the errors leading to the 1986 Challenger disaster, the book examines how flaws in decision-making, failure to consider all factors, lack of communication, and inappropriate priorities can lead to catastrophe. In today's fast-changing IT-based, competitive global market, success can be even more elusive and hard won. Effective project management in all facets of operations can give an enterprise the advantage it seeks. In this book, the author's direct writing style, designed to appeal to busy professionals, conveys the complex concepts of high-stakes project management in a simple, efficient manner. He provides a general framework that shows what needs to be done to manage complex projects, using steps that are flexible, expandable, and modifiable. Project Management for Information, Technology, Business, and Certification provides you with proven project-management processes, broadly-tested techniques, and solid approaches to successfully manage projects of varying sizes and complexity. IT and business students will find this text useful in educating them on the important role disciplined project management plays in transforming corporate strategy into reality. This book focuses on providing information on project management specific for software implementations within the healthcare industry. It can be used as a beginners' guide as well as a reference for current project managers who might be new to software implementations. Utilizing the Project Management Institute's (PMI) methodology, the defined process groups and knowledge areas will be defined related to implementing custom and Commercial Off The Shelf (COTS) software. The Software Development Life Cycle (SDLC) is a standard for developing custom software, but can also be followed for implementing COTS applications as well. How will the system be set-up from an architecture and hardware standpoint? What environments will be needed and why? How are changes managed throughout the project and after? These questions and more will be reviewed. The differences between types of testing are defined as well as when each are utilized. Planning for the activation and measuring the success of the project and how well the strategic need has been met are key activities that are often not given the time and effort to plan as the other parts of the implementation project. This new edition updates the current content to better align with the newest version of the PMI's Project Management Body of Knowledge (PMBOK), the latest technology and concepts. In addition, this new edition includes additional chapters covering security and privacy, contract management and system selection and transition to support. Perspectives and Techniques for Improving Information Technology Project Management discusses the variety of information systems and how it can improve project management and, likewise, how project management can affect the growth of information systems. Using new frameworks, technologies and methods, this comprehensive collection is useful for professionals, researchers and software developers interested in learning more on this emerging field. Discover exciting behind-the-scenes opportunities and challenges in technology today with Schwalbe's unique INFORMATION TECHNOLOGY PROJECT MANAGEMENT, REVISED 7E. This one-of-a-kind book demonstrates the principles distinctive to managing information technology (IT) projects that extend well beyond standard project management requirements. No book offers more up-to-the minute insights and software tools for IT project management success, including updates that reflect the latest PMBOK Guide, 5th edition, the global standard for managing projects and earning certification. The book weaves today's theory with successful practices for an understandable, integrated presentation that focuses on the concepts, tools, and techniques that are most effective today. INFORMATION TECHNOLOGY PROJECT MANAGEMENT is the only book to apply all ten project management knowledge areas to IT projects. You master skills in project integration, scope, time, cost, quality, human resource, communications, risk, procurement, and stakeholder management as well as all five process groups--initiating, planning, executing, monitoring and controlling, and closing. Intriguing examples from familiar companies featured in today's news, a new Agile case, opportunities with MindView software, and a new chapter on project stakeholder management further ensure you are equipped to manage information technology projects with success. The REVISED Seventh Edition has updated Appendix A for Microsoft Project 2013. Important Notice: Media content referenced within the product description or the product text may not be available in the ebook version. "This book provides a compendium of terms, definitions and explanations of concepts, processes and acronyms that reflect the growing trends, issues, and applications of technology project management"--Provided by publisher. Reach for a higher measure of success An information technology project can be on time and within budget, but that doesn't mean it will be successful. The real measure of success is the value that the project delivers to the organization. Now revised, this Second Edition of Jack Marchewka's Information Technology Project Management focuses on how to create Measurable Organizational Value (MOV) through IT projects. The author uses the concept of MOV to create a solid foundation for making decisions throughout the project's lifecycle and for integrating project management and IT concepts, tools, and techniques. Highlights of the Second Edition * New Chapter 12 on Project Procurement Management and Outsourcing. * New Chapter 13 on Project Leadership, Ethics, and Multicultural Projects. * Takes you through the different phases of the project life cycle, and introduces the concepts and tools that are appropriate for each specific phase of the project. * Incorporates nine areas outlined in the Project Management Institute's Project Management Body of Knowledge (PMBOK) into the basic concepts associated with information systems management and software engineering. * Chapter-opening vignettes, which comprise a continuing case about Husky Air (an air charter company), describe situations faced by project managers and teams undertaking IT projects. * Chapters feature integrated hands-on case assignments. * Includes a trial version of MS Project(TM). Whether utilizing electronic tools for K-12 classrooms, learning management systems in higher education institutions, or training and performance improvement for business organizations, technology maintains an important aspect in the delivery of education and training in both school and non-school settings. Cases on Educational Technology Planning, Design, and Implementation: A Project Management Perspective provides strategies for addressing the challenges and pitfalls faced when planning, designing, and implementing learning and educational technology projects. The case studies in this publication aim to provide instructors, practitioners in K-12 and higher education, business managers as well as students interested in implementing education technology projects.

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